

RISK ATLAS ECONOMIC RISKS

Facing up to the eurozone crisis

Banks and taxpayers would need to stump up at least €2 trillion to sort out debt woes

A S FAR AS ECONOMIC RISK GOES, THE BIGGEST STORY RIGHT now is the European sovereign debt crisis. And probably the biggest risk facing European banks and governments is Greece: years of profligacy have left the Greek state with a huge deficit (roughly €357bn as of October). It is so big it threatens the Eurozone's survival. There's no way Greece can repay that debt on its own: this has spurred other European nations, led by Germany and France, to throw Greece a lifeline, an EU bailout fund of around €500bn.

But even that might not be enough. Risk analysts at Stratfor, a US-based global intelligence company, think Europe needs to stump up at least €2 trillion to sort the problem out. This fund would pay for three things, says Stratfor. First, roughly €400bn would create a "fire-break" between Greece and the rest of Europe. About €800bn is also needed to prevent a banking meltdown once Greece leaves the Eurozone (bankrupting it by definition). Finally, the fund would

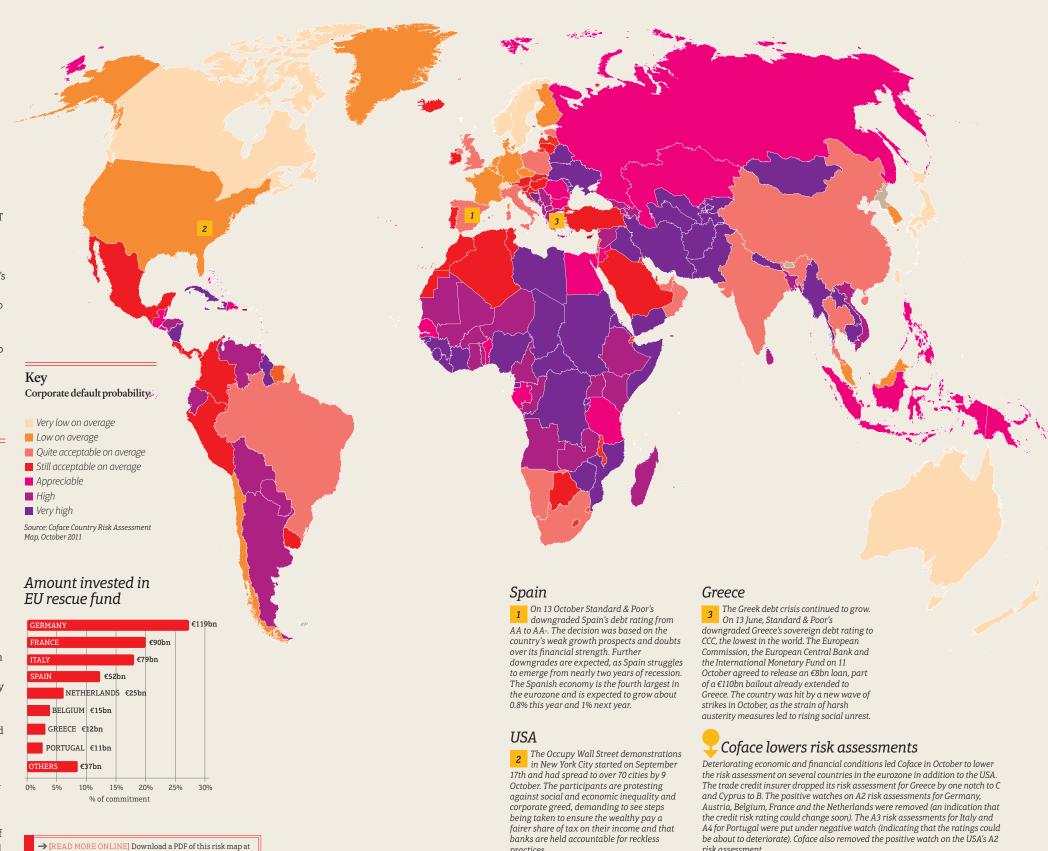
The price of Greece's rescue is cheaper than the price of failure

need another €800bn to bail out Italy, most in danger after Greece. Without this safety fund, there's no way Europe's leaders can kick Greece out, says Stratfor. And it's hard to see how European statesmen, particularly in the rich north, are going to convince voters to provide this cash, preoccupied as they are with national interests. A lack of strong cross-border leadership is one reason for all the delays, confusion and uncertainty around the crisis.

Meanwhile, Europe's biggest banks, including Commerzbank and Deutsche Bank, show worrying signs that they'd like to see the Greek rescue package killed. Deutsche Bank's chief Josef Ackermann said recently that new plans for banks to take a greater burden of the aid package (by writing off old debts) would cripple the industry just as it is needed most as a pillar of stability. Germany's second-biggest bank, Commerzbank, and others, also warned that France's and Germany's impeccable AAA credit ratings could be downgraded because of their support of the Greek economy.

It seems some bankers would risk a severe regional financial crisis to avoid bearing the brunt of the costs now. But as Exclusive Analysis points out: "The price of rescue is cheaper than the price of failure." A controlled, orderly default, with banks and governments both paying the price, is Greece's only option. As the streets of Athens have borne witness to the last few months, the economies of southern Europe face enormous social problems as well as financial ones. A broken economy threatens a breakdown in civil order. SR

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EXPERT VIEW

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Keeping ahead of the risk curve

ECONOMIC RISK PERVADES EVERY part of our lives. In every decision we take, whether at the personal or business level, economic risk plays a role. Will our business partners be able to pay their bills? Will we able to pay ours? Will exchange rate developments wipe out prospective profits? Will a stock market slump erode our wealth? Will a spike in oil prices make gasoline unaffordable?

In the shadow of the 2008 financial crisis and haunted by Europe's ongoing sovereign debt crisis, we have all become acutely aware of economic risk. Will the austerity drives in many countries stoke social unrest and spawn political upheaval? What would be the repercussions of a break-up of the Eurozone, or indeed of moves to closer political union in Europe?

Macroeconomic research attempts to weigh all the risks and, with the help of econometric models and a healthy dose of intuition, feed the results into economic forecasts and scenarios. Any forecast worth its salt contains a listing of the assumptions supporting the base case and an assessment of the risks that could blow the forecast off course.

This entails keeping a close eye on market data worldwide, spotting trends, interpreting the results of third-party research and searching for telltale signs of developments that might affect our global operations. Risks lurk at every turn – what are the strategic implications of changes in consumer and investor behaviour, of new regulations or of shifts in the competitive landscape?

To stay ahead of the curve, risks need to be identified, the interconnectedness of the global risk landscape unravelled and probabilities evaluated. In an increasingly complex world, the importance of identifying and understanding economic risks cannot be stressed enough.